

Auditing Project Management

Project management essentials and guidance on tools and techniques to audit projects and project management.

Overview

This two-day training class helps auditors and audit managers to understand, and be able to evaluate, project management methods and deliverables. Participants will learn to develop an audit approach to evaluate controls covering key risks associated with projects and project management. Throughout the course good practices will be discussed and applied to typical problem areas so that participants will be able to develop an audit approach that is adjusted to their organisation's need. Theoretical concepts from project management methods will be applied to real life examples and auditing tools and techniques will be practiced during class and individual exercises.

Objectives

- Learn how to deal with large projects and project management processes in your organisation from an audit point of view
- Obtain profound knowledge on project management risks and processes in order to understand key areas to focus on during audits
- Receive guidance on audit tools and techniques which will enhance the efficiency and effectiveness of auditing projects and project management

Topics covered

- Introduction to project management and the two most popular project management methodologies PMBOK and PRINCE2.
- Understand and be able to use, analyse and evaluate typical deliverables (products) that result from project management execution.
- Key processes, risks and expected controls in project management in order to develop an audit approach and techniques to perform project management audits.
- Practical examples, good practices, individual and class exercises and discussions practicing techniques to audit specific projects or general project management areas.
- Using project management maturity models and guidance from IIA's GTAG-12 (Auditing IT projects) to determine audit objectives, scope, applicable risks, expected controls and audit testing approach.

Including

The class will include practical examples, full group discussions and individual exercises. The training class itself and all materials will be provided in English.

Who should attend?

Internal auditors, audit managers and directors with basic knowledge on project management and with a key interest to gain an in-depth understanding of how projects and project management can be audited using an efficient and well-structured approach.

About the facilitator

Koen Albers

Experienced Professional in Auditing and Fraud Risk Management

Koen Albers's experience includes over 20 years in internal audit, IT governance and fraud risk management. After 10 years as an ICT project manager in banking and insurance (Belgium and Norway), his career as an auditor started with an international ICT service provider, EDS, where he quickly became manager and director responsible for the audit function in EMEA and Asia-Pacific, managing a team of 20+ auditors. In 2009 he switched to the public sector where he has developed or reorganised the internal audit function in De Watergroep, MIVB-STIB and Port of Antwerp. Since April 2018, Mr. Albers has been consulting and advising organisations on the domains of governance, data privacy and protection, fraud risk management and internal audit. For the last 10 years, he's also providing training on internal audit, project management and fraud risk management during international conferences or for training institutes. Mr. Albers is a member of the VDAB and the OISZ audit committee, and he is a board member of Cera and ACFE Belgium. He has a Master's degree "Commercial and Managerial Engineer" (KU Leuven), and is a Certified Information Systems Auditor (CISA), Fraud Examiner (CFE), Information Security Manager (CISM) and a Licensed Private Detective.